Sl. No	Project Details	Amount (₹ in Lakh)
3	Conduct Training Need Assessment and training to Company Directors/Officers/Workmen	
4	Empanelment of CA/CMA/CS /Independent Directors for PSUs on need basis, Development of Cost sheets for each PSUs for optimizing profits by engaging Chartered Accountants and CMAs	
5	Review of observation in the inspection reports by C&AG, supplementary audit by C&AG, Observations of the audit committees and Statutory auditors.	
6	Establishment of E-Commerce portal for PSUs, ERP implementation, E-office, implementation of HR Policy and digitization of records.	
7	Purchase of computer, office equipments, software and expenses in connection with winding up of PSUs.	
8	Technology upgradation in PSUs- upgradation of computer infrastructure, online monitoring systems and online learning management system for capacity building in PSUs.	
9	Preparation of Turnaround Strategies (Technical/Financial/Marketing) of Selected PSUs (Appointment of Consultants for feasibility study for improving the operational/financial performance of PSUs .	150.00
10	Selection of Managing Directors in Various PSUs through Kerala Public Enterprises Selection &Recruitment Board	100.00
	Total	**1650.00**

6. Rejuvenation and Revival of Viable Public Sector Units

(Outlay: ₹ 29460.00 lakh)

The Industries Department through BPT envisages revival of PSUs under the Industries Department (including Textile sector) through capital assistance. This involves two pronged revival action plan with short term & long term targets and minor course corrections in sick units.

To implement the revival package, a comprehensive financial restructuring plan should be drawn comprising various options of financing with minimum and unavoidable viable gap funding.

The two pronged revival action plan shall have due focus on:

1. Providing equipments/ essential upgradation
2. Technology Upgradation/ appropriate technology in the operational restructuring plan
3. Higher value addition, product diversification, new product identification
4. Adopting strategies covering human resource for bringing in operational efficiency

5. Mitigation of legal, environmental and man power issues.
6. Merger, amalgamation and symbiotic functioning of PSUs
7. Market analysis covering supply of goods/services in the respective sectors and identifying strategic interests of State in the segment.
8. Business environment and other relevant facts in categorizing the PSUs and Textile units

In 2026-27, an amount of **₹ 29460.00** Lakh is provided in the Budget for completing the ongoing projects and for taking up new projects.

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
		CHEMICAL SECTOR	
1	The Travancore Cements Ltd	• Modernisation and capacity expansion of Wall Putty Plant and Data logger for Production Line with new packing machine • Manufacturing and repackaging of construction chemicals (Unit for chalk powder , Plaster of Paris, tile adhesives and Grouts) • Repurposing cement kilns for multi mineral Calcination • Dry Dock &Slipway Revival	488.00
2	Malabar Cements Ltd	• Installation of Multi channel multi fuel burner and additional bag filter system • Crushing and grading plant – for processing the overburden (rocks generated)	600.00
3	Travancore Titanium Products Ltd	• Drying and packing unit for Copperas Recovery Plant • Manufacturing of value added products from TiO2 • Water treatment plant • Air Pollution control plant • Material Handling in Neutralisation Plant • Semi-automatic packing system in Titanium Hydroxide Plant • Installation of Micronizer for grinding of Titanium Dioxide	1969.00

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
		• New Digester (1 No) • Manufacturing of SL1 &SL2 • Fire Hydrant System –Phase I • Automation in Precipitation and Difester units	
4	Kerala State Drugs and pharmaceuticals Limited	• Commissioning of LVP/SVP,New development activities at KSDP	500.00
5	Oncology Pharma Park	• Setting up of Oncology Pharma Park (Initiative of GoK and KIIFB)	1000.00
ELECTRONIC SECTOR			
6	Kerala State Electronics Development Corporation Ltd (KELTRON).	• Modernization and strengthening of infrastructure of production units - KEC, KCC, KCA, ITBG and KLD • Expansion of lithium –ion battery production and test facility at KEC • Setting up of production facility for EV chargers and development of DC fast chargers • Setting up of production and test facility for Solar Pump Controller • Setting up of facility for manufacture/testing of Cochlear implant project • Enhancement of Towed Array Facility (KCA) • Effluent treatment plant (KEC)	2015.00
7	Keltron Component Complex Limited	• Completion of super capacitor production • Manufacturing facility for KVAR capacitors, MPP motor start capacitors and resistors. • Production facility for products using super capacitor • Modernization of etching and forming plant	600.00

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
ENGINEERING SECTOR			
8	Steel and Industrial Forgings Ltd.	• Infrastructure Development Project (Ist Phase -3 Ton Forging Manipulator)	400.00
9	Steel Industrials Kerala Ltd	• Construction of Drydock slipway - 2 nd Phase • Rooftop Solar Power plant at Ottapalam unit • Setting up of Prefab Steel Structure Fabrication facility at SFU, Cherthala	428.00
10	Autokast Ltd.	• Modernisation of Phase I • Modernisation Phase II (Including renewal of RDSO Class A foundry Accreditation)	700.00
11	Metal Industries Ltd.	• Installation of 3 Ton Hammer	200.00
12	Kerala Automobiles Ltd.	• Design and development of Electric Pick up van and electric tipper • Plant upgradation for manufacturing the Electric Pick up van ,electric tipper and their CMVR certification and retrofitment of EV Kits	250.00
CERAMIC SECTOR			
13	Kerala Clays and Ceramic Products Ltd.	• Eco restoration & creation of bio-diversity park and Soil Museum at Payangadi	300.00
14	The Kerala Ceramics Limited	• Completion of Capacity expansion project /Purchase of mining land (Phase I) and Modernisation of existing Testing Lab and office building • Purchase of New mining land –Phase II and installation of 100 MT Weight bridge	660.00

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
ELECTRICAL SECTOR			
15	Kerala Electrical & Allied Engineering Company Ltd.	• Manufacturing of Traction Transformer.	625.00
16	Traco Cable Company Ltd.	• New Product Development	300.00
17	United Electrical Industries Ltd.	• Lithium Ion battery Manufacturing • BLDC Fan manufacturing	200.00
18	KEL-EML (Erstwhile BHEL-EML)	• New Products Development	400.00
TEXTILE SECTOR			
19	Kerala State Textiles Corporation Ltd.	• Partial Modernization of Kottayam Textiles • Partial modernization of Malabar Spinning and Weaving mills (Upgradation of blow room line and installation of Autoconer) • Partial modernization of Prabhuram Mills. • Implementation of fire fighting and protection system at Uduma, Komalapuram, Malabar and High tech Mills. • Open end project at Edarikkode Textiles • Urgent requirement for Centre for applied research and development in Textiles.	1886.00
20	Sitaram Textiles	• Modernisation of plant	114.00
21	Trivandrum Spinning Mill	• Expansion project	100.00
HANDICRAFTS SECTOR			
22	Handicraft Development Corporation(Kerala) Ltd.	• Installation of design centre and new product development.	200.00

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
23	Kerala State Bamboo Corporation	• Modernisation of existing plant and machinery	300.00
24	KELPAM	• Modernization and new product development	50.00
		WOOD BASED SECTOR	
25	Forest Industries Travancore Limited	• Showroom modernisation & Design Studio • Modernisation of Plant and facility for steel furniture manufacturing	125.00
		DEVELOPMENT SECTOR	
26	Kerala Small Industries Development Corporation (SIDCO) Ltd	• Modernisation of Production Units and industrial estates. • Infrastructure Development of Industrial Estates • Construction of co-working space including incubation facility to MSMEs.	800.00
27	Kerala State Industrial Enterprises Ltd.	• Setting up of plant and machinery for manufacturing liquid hand wash soaps at Kerala Soap Factory, Vellayil. • Modernization of Cochin International Container Freight Station • Setting up of Container Freight Station at Vizhinjam • Warehouse cum business centre at KSO land at Vellayil, Kozhikode	600.00
28	Kerala Paper Products Ltd	• Modernisation and Technology Upgradation, Effluent Treatment plant, IT Infrastructure, Power boilers, Chemicals pulping plant. • Capacity expansion cum diversification projects with support of Bank /FIs	1500.00
29	Kerala Rice Limited **(New Scheme)**	Kerala Rice Limited intends to complete the construction and commissioning of Integrated Rice Technology Parks in Palakkad and Alappuzha. Amount is provided for the completion of construction works and installation of plant and machinery.	2750.00
30	Working capital support for PSU's		4800.00

Sl. No.	Name of PSU	Details of projects	Amount (₹ in lakh)
31	Working capital support for bulk purchase of cotton during season through Cotton Board (To ensure continuous supply of good quality raw materials throughout the year to spinning mills under Industries Department.		600.00
32	Settlement of urgent statutory commitments of PSUs to make them bankable (Due to huge outstanding statutory liabilities, PSUs are not able to approach banks for financial assistance)		4000.00
	GRAND TOTAL		**29460.00**

The revival packages are to be appraised, recommended, and implemented under the oversight of an expert committee coordinated by BPT with the guidance/control of Industries Department.

7. Bureau of Public Enterprises (BPE)

(Outlay: ₹ 115.00 Lakh)

The Bureau of Public Enterprises functions as the secretariat of the Public Enterprises Board, helping Government in policy formulation, investment decisions and personnel & labour management of public enterprises. An amount of **₹ 115.00 Lakh** is provided during 2026-27 for the following activities.

7.1 Development of Human Resources: -

(Outlay: ₹ 20.00 Lakh)

The aim is to have a periodical refresher training programme for the supervisory/ managerial personnel of PSUs linking their career development. It is also targeted to develop a pool of managerial professionals catering the needs of Public Sector Units and thereby strengthen PSUs. The training will be on best practices in the areas of corporate governance, corporate finance, emotional intelligence, modern operations, management and technologies. The programmes are to focus on PSUs except those under Industries Department, based on training need analysis and targeted programmes. An amount of **₹ 20.00 Lakh** is provided in the Budget 2026-27 for the above activities.

7.2 Performance Monitoring:-

(Outlay: ₹ 75.00 Lakh)

BPE is mandated to prepare the Annual Review of Public Enterprises which covers an overall review of performance of State level Public Enterprises, with an aim to help the enterprises to identify problems early and effect appropriate correction. An amount of **₹75.00 Lakh** is provided in the Budget 2026-27, for the performance monitoring and preparation of Revival Plans/Future business Plans of PSUs based on learnings from previous annual review reports of PSUs.

7.3 Website Development and Databank creation (New)

(Outlay: ₹ 20 .00 Lakh)

Creation of Website for BPE which will facilitate the real-time publication of activities, notifications, Government orders and circulars, ensuring timely access to information for all stakeholders . Also, an integrated databank will be created to serve as a